

Professor Nancy IP

Pro-Chancellor Dr. John CHAN, Council Chair Professor Harry SHUM, Court Chair Dr. the Honourable Andrew LIAO, Council and Court members, distinguished guests, members of the Class of 2025, parents, friends and colleagues,

It is my great honor to stand before you as we celebrate a significant milestone in your academic journey. On behalf of the entire university community, I extend my heartfelt congratulations to each of you. Today, we gather not only to confer degrees but also to celebrate your years of vigorous study, unwavering perseverance, and the impactful contributions you are already making in your chosen fields. This ceremony honors the exceptional individuals you have become—critical thinkers, visionary innovators, and compassionate leaders who will shape our future.

While today marks the conclusion of your studies, it also signals the beginning of a new journey. In a world driven by technological advancements, we need leaders like you—leaders who will embrace both knowledge and ethical responsibility, connect deeply with the world, and are passionately committed to positive change. Your education has equipped you with the skills to tackle pressing global challenges and create a better future for all.

This past year was marked by a profound loss for our community with the passing of our founding President, Professor Chia-Wei WOO. While he is no longer with us, his visionary legacy lives

on with greater force and relevance than ever. Almost 35 years ago, he envisioned a university unlike any other in the city. He foresaw that its graduates would become pioneers, leveraging their knowledge, the dynamic opportunities of this region, and their unique position as a bridge between East and West to create a better future.

As you, the Class of 2025, step into the world, you are the ultimate embodiment of that vision. Your ambition and your potential, powered by a global and forward-looking mindset, are materializing a dream on a scale that may be even more magnificent than what our founding fathers envisioned.

Just as you embark on a new chapter in your lives, the University is also preparing for a period of transformation and growth as we set our sights on establishing Hong Kong's third medical school. This is not merely a dream nurtured over the last 30 years; it is a response to the urgent needs of our time. The revolution in artificial intelligence and other disruptive technologies is transforming every facet of our lives.

As a leading science and technology university in Hong Kong, HKUST has a unique opportunity—and a responsibility—to harness the unprecedented power of technological advancements for a new era of healthcare. Towards this goal, our vision is to establish an innovative medical school that

is technological, humanistic, interdisciplinary, international, and translational—values central to HKUST’s DNA.

This endeavor, much like your own journeys, has required immense effort and dedication from our entire community. There have been moments when the challenges seemed insurmountable. But our “One-HKUST” solidarity and unwavering “Can-Do” spirit have illuminated the path forward as we await the decision on our proposal. It is this collaborative energy that makes HKUST special.

Graduates, you have exemplified your “Can-Do” spirit throughout your time here—the courage to pursue bold ideas, the agility to adapt to change, and the perseverance to overcome obstacles. Let it be your blueprint for making an impact. The world needs architects of the future—visionaries who can harness technology with wisdom, synthesize knowledge across traditional boundaries, collaborate widely, and translate discoveries into tangible benefits for society.

As you step into the future, hold onto your curiosity and the spirit of inquiry that has brought you here. Keep exploring, learning, and embracing the unknown. Collaborate with individuals with diverse backgrounds and persist even in the face of uncertainties. Your passion will be your greatest asset as you navigate the complexities of the world ahead.

Class of 2025, as you leave this campus, remember that you are now ambassadors of our shared values and our highest aspirations. Wherever your path leads, strive not only for professional success but for a deeper, more meaningful contribution to humanity.

Please know that your connection to this community of innovators and thinkers does not end today. Your alma mater will remain your steadfast partner and proudest advocate. We will be watching your journeys with immense anticipation and absolute confidence.

Congratulations once again, Class of 2025. Embrace the challenges ahead with passion and purpose! Thank you.

葉玉如教授

大學副監督陳祖澤博士、校董會主席沈向洋教授、顧問委員會主席廖長城博士、校董會及顧問委員會成員、各位嘉賓、應屆畢業同學、家長、親友及同事：

我很榮幸能夠與大家共聚一堂，一同見證你們學術旅程中一個重要的里程碑。在此，我謹代表香港科技大學全體同仁，向各位畢業同學致以衷心祝賀。今天的典禮，不僅是為了頒授學位，更是為了表揚各位畢業同學多年來孜孜不倦的求學精神、堅毅不拔的意志，以及在各自領域中初展鋒芒的貢獻。這場典禮見證了你們的蛻變，你們已成長為睿智明達的思考者、胸懷遠見的創新先鋒及心繫社群的未來領袖。從今往後，你們將肩負起塑造未來社會的重任。

今天你們在學習旅途雖已告一段落，但同時也標誌着人生另一段壯闊征程的序幕。在這個由科技推動發展的世代，我們尤其需要如你們一樣才德兼備的領袖，既要擁抱新知識，同時恪守道德責任，心繫天下，竭力推動社會成長。你們在科大的所學將助你們應對全球挑戰，為社會開創更光明的未來。

去年，科大創校校長吳家瑋教授與世長辭，令大學社群倍感哀思。然而，吳校長高瞻遠矚的辦學理念將如薪火相傳，潤澤後學。約三十五年前，

他懷抱宏大願景，銳意建立一所前所未有的香港學府，並預視這裏的學子將成為時代的先驅，以其廣博學識、地緣優勢以及連結東西方橋樑的獨特角色，開創新局，為社會締造更美好明天。

各位應屆畢業同學，當你們踏出校園、邁向世界之際，你們本身便是對這一願景的最佳詮釋。你們以全球視野為翼，以遠大抱負為帆，必將開創出更廣闊無垠的天地，其恢弘甚至可能超越先賢的初心展望。

在你們展開人生新篇章之際，科大也正準備迎接蛻變與成長的新階段。大學致力於創辦香港第三所醫學院，這不僅是孕育了三十多載的夢想，更是對當下時代迫切需求的積極回應。人工智能與其他顛覆性技術，正在深刻改變我們生活的方方面面。

作為在科創領域領先的學府，科大不僅握有獨特機遇，更承擔着重要使命——務須善用創新科技的力量，開創醫療健康新紀元。為實現此願景，我們矢志建立一所創新型醫學院，融匯科技、人文、跨學科、國際化與轉化型研究五大特色；這些核心價值，自創校伊始便深植於科大的基因。

此一宏願，正如你們的求學旅程，需整個科大社群傾注巨大的努力與決心。縱然前路挑戰重重，

我們仍將秉持「同一科大」的團結精神與「凡事皆可為」的信念，披荊斬棘，靜候佳音。正是這份群策群力、堅毅敢闖的精神，鑄就了科大的獨特素質，並為我們照亮前路。

各位畢業同學，你們在科大的歲月印證了「凡事皆可為」的精神。你們勇於追夢，靈活應變，以毅力克服重重困難，願你們懷抱此精神，去繪製你們未來發揮影響力的藍圖。世界正需要心懷遠見的先行者，能以智慧駕馭科技、跨越傳統界限以融匯知識、廣協共創，並將所探索的成果轉化為社會福祉。

在邁向未來的旅途上，請保持對世界的好奇心與探索精神，這正是帶領你們走到今天的動力泉源。持續探索，不斷學習，勇於擁抱未知，敞開胸襟與來自不同背景的人攜手合作，縱然前路充滿不確定性，也要堅定前行。在應對未來的複雜挑戰時，你們的熱忱將成為最珍貴的資本，能助你們在未來乘風破浪。

各位應屆畢業同學，當你們即將踏出校園，請牢記，你們承載着科大的核心價值與崇高理想。無論未來道路通往何方，在追求專業精進的同時，更要致力為人類福祉作出深遠的貢獻。

請謹記，你們與這個凝聚創新與思辨精神的社群

之聯繫，絕不會因為今天畢業戛然而止。母校將永遠是你們堅實的後盾與最堅定的支持者，我們將懷着萬分期待與十足信心，繼續守望你們未來的旅程。

最後，再次衷心祝賀各位畢業同學，願你們以熱情與使命擁抱未來挑戰。謝謝！